## NIZER- III (2013 Course): WINTER - 2016

## Subject : Elective-II : Organizational Theory, Structure & Design (Human Resource Management)

Time: 10.00 AM TO 1.00 PM

Total Pages: 1

Max Marks: 70

S.D.E.

Day: Friday

Date: 16/12/2016

N.B: Attempt ANY THREE questions from Section-I and ANY TWO questions from 1) Section-II. Figures to the right indicate FULL marks. 2) Both the sections should be written in the **SAME** answer books. 3) **SECTION-I** Define 'Organization' and differentiate between formal and informal (14) Q.1 organization. Q.2 State and explain fundamental issues for organizational structures. (14)Highlight various external factors which may affect organizational structures. Q.3 (14)Explain various stages of Life Cycle Development of an organization. (14)**Q.4** Write short note on ANY TWO: (14)Q.5 Centralization and Decentralization Bureaucratic structure b) Knowledge Management c) **SECTION-II** Imagine three instances of uncertainty in global environment and state in (14) **Q.6** brief how one can face each such uncertainty with least loss to an organization. Explain by a note, from you as HR Manager, to your Board of Directors on **Q.7** the circumstances and events which may necessitate a change in organization's design. Explain by a note "Porter's Competitive Strategies" to middle management (14) **Q.8** staff so as to ensure their competitiveness in changing environment.